

Stakeholder briefing

16 December 2014

Relocation of CAMHS inpatient service – permanent solution

This is an update of Leicestershire Partnership NHS Trust's (LPT) progress around planning the permanent relocation of the specialist inpatient child and adolescent mental health service (CAMHS), currently based at Oakham House on the Towers site. This regional service will move temporarily to Coalville Hospital's ward 3 at the end of March 2015, following the sale of the current building. At the same time we have begun work to explore a permanent long term facility that will provide a safe and high quality environment, within an affordable budget. The long-term solution will also take into account the recommendations of a national review that expects such services to provide more privacy to young people as well as high quality therapeutic and educational space.

About the current service

The specialist inpatient unit, commissioned by NHS England, currently admits up to 10 young people (aged 11 – 18) who have mental health issues and are living within the East Midlands, and sometimes further afield. The service provides assessment, diagnosis and treatment of a range of conditions including psychosis, depression, anxiety related disorders, eating disorders and learning disability associated with mental health. Around 70 young people are admitted every year and on average stay for around six weeks.

Outcomes of recent stakeholder event

We held a stakeholder event on 30th September to revisit the options for the long-term facility after our original plan became too expensive. We were joined by clinical staff and interested parties to review a long list of potential options. The session enabled participants to review the factors that will inform the long-term plans and agree a shortlist of options for more detailed analysis.

The critical success factors to produce the shortlist of possible options were agreed as:

- Ability to support a financially viable option (ideally a 15 bed facility)
- Ability to provide high quality accommodation (single bed ensuite with access to suitable education, therapy and outdoor space)
- Close to other mental health inpatient facilities
- Ability to provide suitable segregation from adult services
- Deliverability within 2-3 years

Shortlist of options going forward

The shortlist produced by the stakeholder group is being progressed and is currently being examined to see how the options align with the wider LPT and Better Care Together estates strategy:

1. Bradgate wards refurbishment (Glenfield site)
2. Bennion wards refurbishment (Glenfield site)
3. Bradgate site/land new build (Glenfield site)
4. Alfred Hill Centre new build (Glenfield site)
5. Stewart House land new build (Narborough)

Two further options, put forward at the event, have since been ruled out:

1. Cherry Lees school was put forward however this site has been sold.
2. Neville Centre is unavailable as it is part of a wider LPT estates strategy.

Outline Business Case programme

A small project team of stakeholders has been formed to steer the development of the Outline Business Case (OBC). This will explore the feasibility of the shortlisted options and will include the following elements:

- Agreeing a clinical model and associated space requirements
- Agreeing the success and benefits criteria to assess the shortlisted options (see below page 4)
- Detailed feasibility study of each of the sites
- To prepare a further stakeholder session to use the success and benefit criteria to identify a preferred option
- Ensure all of the above is supported by good communications and engagement with all stakeholders including service users and their families

Timescales

It is expected that a clinical strategy, estates review, and agreement around success and benefit criteria can be agreed early next year.

Financial and feasibility options appraisals are expected to take place in Spring 2015, with presentation to the LPT Board by Summer 2015.

How you can get involved or share your views:

- Throughout this period, we will be holding regular stakeholder meetings. If you'd like to attend all or some of these please contact Kamy Basra, Communications Manager at kamy.basra@leicspart.nhs.uk who can share the dates with you.
- Regular stakeholder briefings will be circulated to update all interested parties.
- A programme of regular engagement opportunities for service users and their families will also take place to continually inform the work.

- A dedicated information and feedback page on the Trust's website will hold all of the above information, allowing you to provide your feedback at any time through an online form. Access it here: <http://www.leicspart.nhs.uk/oakhamfeedback>

We look forward to your continued involvement and support in shaping the future of our valuable CAMHS inpatient service.

Helen Thompson

Divisional Director for Families, Young People and Childrens Services

Proposed Success and Benefit Criteria for long term options

Please feel free to let us know what you think of these criteria.

Have we missed any other important factors you think should be considered?

Is there anything that you would not prioritise as important?

Please email FYPCdivision@leicspart.nhs.uk or comment via the online form here: <http://www.leicspart.nhs.uk/oakhamfeedback>

1. Clinical Functionality

- Clinical safety
- Environment suitable to CAMHS
- Environment capable of supporting model of care
- Proximity/segregation from adult mental health
- Integration of inpatient facilities into full range of tier 4 services
- Seamless provision between tier 2 & 3 to provide an integrated offer e.g. education, psychology, family therapies, occupational therapy
- Statutory and desirable requirements. QNIC, Health & Safety, etc.
- Ability for staff to work effectively and efficiently

2. Future Expansion

- Flexibility to link with outpatient CAMHS
- Ability to respond to changing needs i.e. allow outpatient CAMHS activity on site
- Flexibility of use
- Ability to expand or contract as service provision needs

3. Synergy with Clinical Strategy

- Fit with commissioning strategies
- Fit with LPT Strategic direction/estates strategy
- Better Care Together – does it fit with this?

4. Deliverability

- Deliverable within 2-3 years
- Recruitment and retention of high quality staff
- Political support
- Minimise disruption to services during implementation

5. Locality

- Accessibility for staff, clients and families
- Proximity to A&E and universal health support from GP's to meet physical health needs
- Support from other services
- Embedded in the local community/access to amenities e.g. access to leisure centre, shops and other local amenities